## A Student's Guide to Marketing: The Core

Marketing: The Core offers an array of features to help you learn and apply the concepts.

#### **Chapter-Opening Vignettes**

Each chapter hooks you with a vignette that focuses on the programs of top Canadian marketers. No revamp of an article here—only current facts, real approaches, and tangible examples from one-on-one interviews! The topics are vibrant, selected intentionally for students, and cover companies and products such as LG cellphones, Atomic Skis, the San Diego Chargers, President's Choice, *Canadian Idol*, and the advertising agency *doug agency inc.*, just to name a few. The chapter-opening example is then often integrated into parts of the narrative and exhibits throughout the chapter.



#### The Core

This unique feature is introduced at the beginning of each chapter, designed to guide you through your study of introductory marketing. We created this model to show the essentials of each chapter and the progression of topics as you move through the book.

The Core: Chapter 7

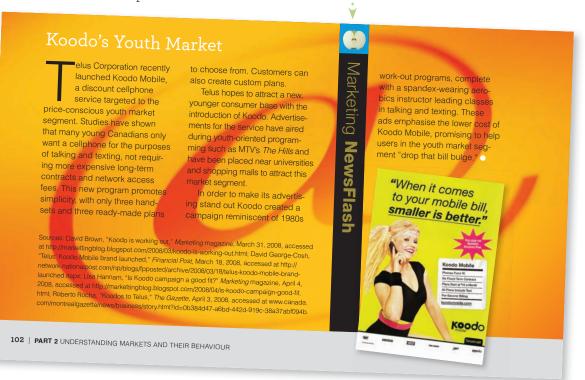
There are many levels of product.



It is important to manage all levels of a product to be competitive.

#### Marketing NewsFlashes

This feature provides exciting, current examples of marketing applications in action, making the material relevant and memorable. You will find two to three Marketing NewsFlashes in each chapter.



# A Student's Guide to Marketing: The Core

#### Focus on Ethics

These boxes increase your awareness and assessment of current topics of ethical and social concern.

#### Problems with the Scrabble Trademark?

n July of 2006, brothers Rajat and Jayant Agarwalla created a game called Scrabulous, an online version of the popular Hasbro and Mattelowned word game Scrabble. (Hasbro owns the rights to Scrabble in Canada and the United States, and Mattel owns the rights in the rest of the world.) In 2007, the Agarwalla brothers made their game available as an application on the social networking site Facebook, where it soon became one of the top-ten most popular Facebook applications. Soon after, Hasbro and Mattel sent cease-and-desist letters

to Facebook on the grounds that Scrabulous infringed upon the companies' trademark and copyright for the game Scrabble. Hasbro proceeded to launch a lawsuit against the two brothers in U.S. Federal Court.

This action by the companies soon sparked an intense reaction from fans of the application that protested the action by creating "Save Scrabulous" groups on Facebook, one of which had more than 5,000 members in January 2008. Many of the online users shared anecdotes regarding their love of the online game, some saying that they

had never heard of or played Scrabble before discovering Scrabulous. Playing the game online had encouraged them to buy physical Scrabble sets and play outside of Facebook as well, giving some credence to the idea of Scrabulous as a form of viral marketing. The Agarwallas themselves say that they are fans who created Scrabulous out of love for the board game when they couldn't find a suitable online version.

Focus

Ethi

In mid-2008, the Agarwalla brothers revised their Scrabulous application with the new game Wordscraper, which has new rules and circular tiles. A few months later, Hasbro announced that it was dropping the lawsuit.

Sources: "Facebook asked to pull Scrabulous game," CBCnews.ca, January 16, 2008, accessed, at www.cbc.ca/technology/story/2008/01/16/tech-scrabulous html: Mathew Ingram, "Viral marketing or trademark theft?" The Globe and Mail, January 16, 2008, accessed, at www.theglobeandmail.com/servlet/story/ RTGAM.20080116.WBmingram20080116132835/WBStory/WBmingram/?page=rss&; Matt Semansky, "How Do You Spell 'D-I-L-E-M-M-A'?" Marketing magazine, April 14, 2008, accessed, at www.marketingmag.ca/english/news/marketer/article.jsp?content=20080414\_71238\_71238; Chris Sorensen, "Scrabble makers want Scrabulous scrapped," Toronto Star, January 16, 2008, accessed, at www.thestar.com/Business/article/294676; "Scrabble knockoff returns," Associated Press, July 31, 2008, accessed at www.theglobeandmail.com/serviet/story/RTGAM.20080731.wgtscrabulous0731/BINStory/Technology/home

keting 🗸

keting

"The attributes of quality and consumer confidence come from a consistent marketing approach based on a solid brand positioning. Developing and growing a brand becomes an essential part of a marketer's responsibility in growing the business."

Ken Derrett, vice president and chief marketing officer, San Diego Chargers

#### Marketing Tips

These valuable thoughts from the experts-realworld marketers-are relevant to the topics discussed in each chapter.

"Innovation is about the journey and applying your learning over time to create successful products and brands." Ian Gordon, senior vice president, Loblaw Companies Ltd.

#### Data Boxes



### Marketing Meters

